

Accelerating Global Action Against AMR



Strategic Plan

2026-2030



The AMR Policy Accelerator was launched in 2022 with the bold ambition to accelerate the development and adoption of evidence-informed policy to mitigate the growing challenge of antimicrobial resistance (AMR). Over the last four years, we have undertaken research that has informed global governance mechanisms and created practical policy tools to support multisectoral action on AMR.

In 2024, the United Nations Political Declaration on AMR created renewed momentum and set clear targets, including a 10% reduction in global deaths associated with bacterial AMR and a goal for 60% of countries to have funded, multisectoral national action plans. It also mandated the creation of the Independent Panel on Evidence for Action against AMR (IPEA) to bolster the use of evidence in AMR decision-making. The updated Global Action Plan on AMR (GAP-AMR), adopted in 2026, provides further guidance to countries and introduces a new objective that recognizes the importance of One Health governance.

These developments are important. But global guidance does not implement itself. The road from *commitments to policy, policy to practice, and practice to impact* is a long one. The chosen pathway needs to be evidence-informed (*are we doing the right thing?*),

feasible (*do we have the resources to do it?*), multisectoral and inclusive (*have we engaged the right people?*), and context-specific (*how can this work in our context?*).

Amid shifting geopolitics, societal fragmentation, rapidly evolving technology, and escalating climate change, our institutions are straining to respond to these complex, interconnected challenges. The most urgent global challenges, including AMR, cannot be contained within national borders. They require collective action, shared responsibility, clear accountability, and effective solutions that confront deepening inequities between and within countries.

It is in this context, and with a deep commitment to advancing equitable, evidence-informed, and impactful policy action that the AMR Policy Accelerator is launching its strategic plan (2026-2030). We have learned a great deal since our launch and it is with a renewed vision that we strive to accelerate global action on AMR. We work together in this endeavour with our extensive network of partners, collaborators, funders, researchers, policymakers, community organizations, and advisors who reliably improve the quality, relevance, and impact of our work, and to whom we are deeply grateful.



Dr. Mathieu J.P. Poirier
Director, Global Strategy Lab



Dr. Geneviève Boily-Larouche
Managing Director, AMR Policy Accelerator

WHY FOCUS ON AMR

AMR is a major health and development challenge. Current estimates show that it contributes to nearly 5 million deaths a year.¹ AMR can make infections that were previously treatable in people and animals difficult or impossible to treat and drives longer, more costly recovery.

By 2050, AMR could cause a total of 38.5 million deaths in humans and reduce global GDP by US\$ 40 billion per year due to losses in livestock alone.²

AMR affects the health of people, animals, plants, and the environment. It also exposes and deepens inequities, especially where access to effective antimicrobials, diagnostics, and associated health services is limited. In this context, evidence-informed policy action is vital for protecting health and food systems and supporting more equitable and sustainable interventions across sectors.

WHO WE ARE

The AMR Policy Accelerator is a knowledge-to-policy platform established in 2022 to accelerate action on AMR. It is an initiative of the Global Strategy Lab, an academic multidisciplinary lab that researches how to design laws, policies, and institutions that make the world a healthier place for everyone.

At the Accelerator, we strengthen the global governance of AMR and support evidence-informed policymaking at the national level. In short, we co-develop policy research, tools, and training with those who design and implement national and global strategies to address AMR.

Our contribution is the bridge we create between global evidence and practical policy action. We generate evidence that informs global AMR governance, policy processes, and global guidance. We then translate that evidence into tools, resources, and training that support policymakers as they develop, improve, and implement their national action plans (NAPs) and policy responses in their own context. Our work catalyzes the use of evidence by policymakers to better navigate the challenges they face: *which interventions are most likely to generate greater impact, how to enhance coordination across One Health sectors for better outcomes, how to address inequities, and how to move from commitments to implementation.*



- 1 Antimicrobial Resistance Collaborators. Global burden of bacterial antimicrobial resistance in 2019: a systematic analysis. The Lancet. 20 January 2022. doi:10.1016/S0140-6736(21)02724-0.
- 2 World Organisation for Animal Health (WOAH) (2024). – Forecasting the Fallout from AMR: Averting the Health and Economic Impacts through One Health Policy and Investment – A policy brief from the EcoAMR series. Paris (France) and Washington, DC (United States of America): WOAH and World Bank, pp. 4. <https://doi.org/10.20506/ecoAMR.3544>

OUR VISION

A future where antimicrobials are sustainably developed, accessed, and used to equitably preserve the health of people, animals, plants, and the environment.

OUR MISSION

We bridge science and policy to advance evidence-informed AMR policymaking by governments and international organizations.

OUR PRINCIPLES

Our principles guide how we work, who we work with, and how we seek to create lasting impact at the global, regional, and national levels.



Equity: Inequities in health research, policy, and implementation have contributed to significant and ongoing injustices in health and society. We intentionally apply an equity lens across our research, policy tools, partnerships, and knowledge mobilization efforts. This means paying attention to whose evidence is valued, whose priorities are reflected, and who has access to the resources, capacity, and opportunities needed to act on AMR.



Partnerships: Strong partnerships make our work possible. They help reduce duplication, enhance collective action, and ensure our work is informed by diverse expertise and experience. We strive to build partnerships that are inclusive, mutually beneficial, and respectful. To date, we have collaborated with over 80 organizations, and we continue to work with partners across emerging AMR priority areas, including climate change, global health security, financing, and artificial intelligence.



Country Ownership: Our tools and research are designed to support, not replace, national expertise. They are not one-size-fits-all solutions. Instead, they help national actors strengthen existing plans, identify their own priorities, and choose practical pathways for governance and knowledge integration.



One Health: We are intentional in applying a One Health approach recognizing that human, animal, plant, and environmental health are intertwined. We respect the expertise each sector contributes and support productive dialogue across sectors and disciplines to advance coordinated and sustainable AMR responses.



Sustainability: We design our activities to support lasting impact beyond a single project, event or engagement. Our work is grounded in feasibility, available resources, and real-world implementation considerations. We co-design approaches with partners, promote country-owned processes, and make our tools available to trained facilitators to build a network of global users.



Learning and Accountability: As a university-based institution, we are committed to learning in research and practice. We conduct rigorous research to generate new knowledge, strengthen the policymaking capacity of AMR experts, and reflect on the lasting impact of our interventions through monitoring, evaluation, and learning. We evaluate our programs, tools, and approaches to understand what is working, where we can improve, and how our work contributes to stronger and more equitable AMR policy action.

BUILDING ON OUR IMPACT SINCE 2022

Since the launch of the Accelerator in 2022, we have conducted research to inform global governance mechanisms and provided practical policy advice and support, including the Smart Choice Process (SCP). Additionally, through our capacity strengthening activities, over 200 AMR policymakers, international organization staff, and civil society partners have enhanced their skills and knowledge to advance evidence-informed AMR action. Some highlights:

Our research informed global AMR discourse and practice with contributions to the design of the Independent Panel on Evidence for Action Against AMR (IPEA), revisions to the Global Action Plan on AMR (GAP-AMR), and raising the profile of gender and equity considerations in AMR policy.

The Smart Choice Process (SCP), a facilitated process designed to systematically and transparently prioritize AMR interventions across One Health sectors was used by nine African countries between 2024 and 2025. In 2026, the SCP was introduced to nine countries in the Eastern Mediterranean region through a training process, which provided the tools for each country to facilitate their own SCP. Offered in collaboration with the WHO Eastern Mediterranean Regional Office (WHO-EMRO), the sessions provided training on SCP alongside the WHO's costing and budgeting tool.

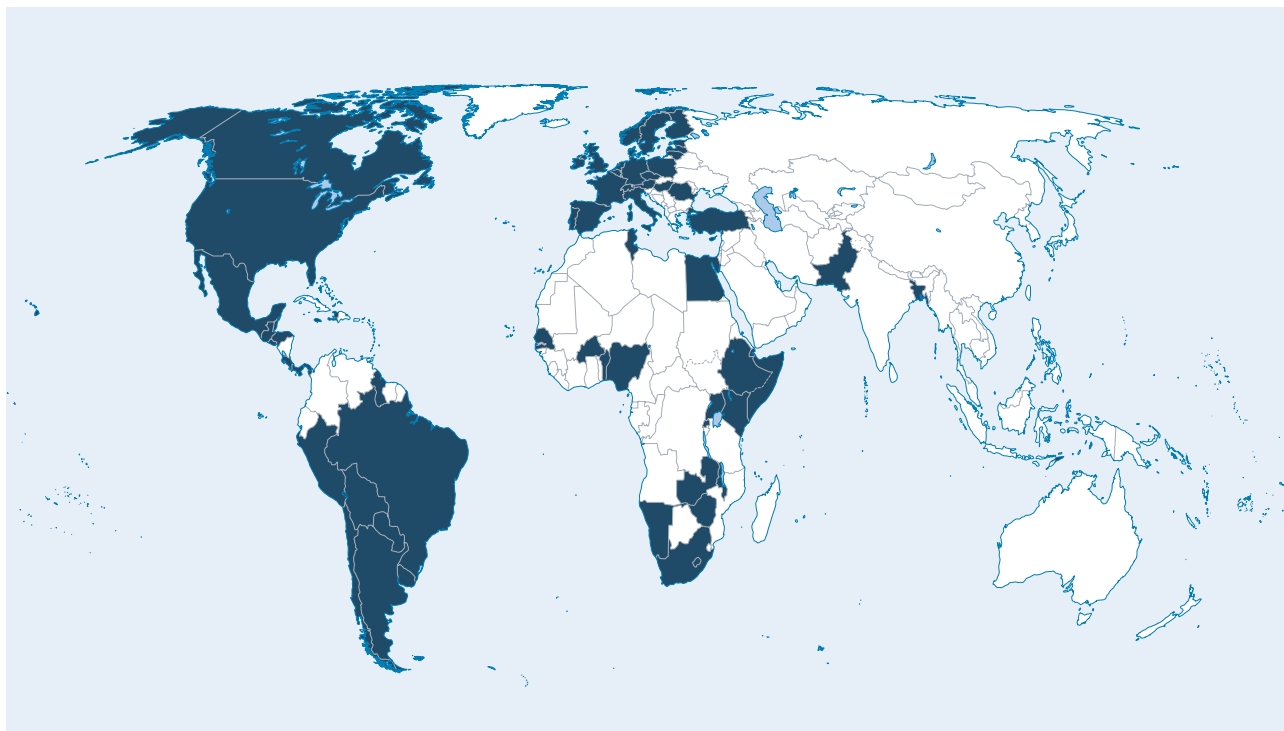
We developed the AMR Policymaking Course designed to increase participants' skills in evidence-informed AMR policymaking. It has been attended by experts from 75 countries between 2024 and 2026.



In February 2025, the AMR Policy Accelerator team facilitated an SCP workshop in Mukono, Uganda in collaboration with the Government of Uganda.

Global Engagement Since 2022

From 2022-2026, through our research, policy tools, and capacity strengthening activities, we have partnered with 80 organizations across Africa, the Americas, Europe, Oceania, and Asia. We strive to expand our reach by working with regional organizations and ensuring our research and tools are accessible and used across sectors and geographies.



Africa

- Benin
- Burkina Faso
- Cabo Verde
- Djibouti
- Egypt
- Ethiopia
- Kenya
- Lesotho
- Malawi
- Namibia
- Nigeria
- Rwanda
- Senegal
- Somalia
- South Africa
- Tunisia
- Uganda
- Zambia
- Zanzibar
- Zimbabwe

Americas

- Antigua and Barbuda
- Argentina
- Bahamas
- Barbados
- Belize
- Bermuda
- Bolivia
- Brazil
- Canada
- Chile
- Costa Rica
- El Salvador
- Guatemala
- Guyana
- Haiti
- Honduras
- Jamaica
- Mexico
- Panama
- Paraguay
- Peru

- Saint Lucia
- St Vincent & Grenadines
- Trinidad & Tobago
- Turks & Caicos
- Uruguay
- United States

Asia

- Bangladesh
- Pakistan
- Timor Leste
- Turkey

Europe

- Austria
- Belgium
- Cyprus
- Denmark
- Estonia
- Finland
- France

- Germany
- Hungary
- Ireland
- Italy
- Latvia
- Lithuania
- Luxembourg
- Malta
- The Netherlands
- Poland
- Portugal
- Romania
- Slovakia
- Slovenia
- Spain
- Sweden
- Switzerland
- United Kingdom

Oceania

- Tonga

OUR STRATEGIC PLAN

Our 2026–2030 strategic plan builds on this strong foundation, deepening and expanding the impact of our work globally. It aligns our activities and outcomes with the 2024 Political Declaration to advance progress on AMR ahead of the 2029 United Nations General Assembly (UNGA) High-Level Meeting on AMR.

As a knowledge-to-policy platform, we aim to connect evidence, expertise, and policy action. We work across global, regional and national levels to help ensure AMR evidence can be interpreted clearly, mobilized effectively, and used practically by governments and organizations.

Our goal is to support more informed decisions that strengthen One Health governance and NAP implementation. We do this by bringing together researchers, policymakers, and partners to address policy challenges and identify solutions that are feasible and sustainable.

For us, success means helping connect the dots for a more effective and equitable AMR response. We want our research to be policy-relevant, equity-focused, and informed by the realities of our country partners. We want our tools to be practical, adaptable, and country-owned.

And we want to help translate global commitments from the UNGA Political Declaration and recommendations from the IPEA, the Global Leaders Group, and the GAP-AMR into meaningful action at the regional, national, and local levels.

From 2026–2030, our work will focus on two connected priority areas:

Strengthening AMR global governance



We will generate evidence that supports effective global governance mechanisms and helps strengthen multisectoral coordination, so that AMR policy solutions are grounded in evidence, equity, accountability, and a One Health approach.

Championing evidence-informed national policy decisions



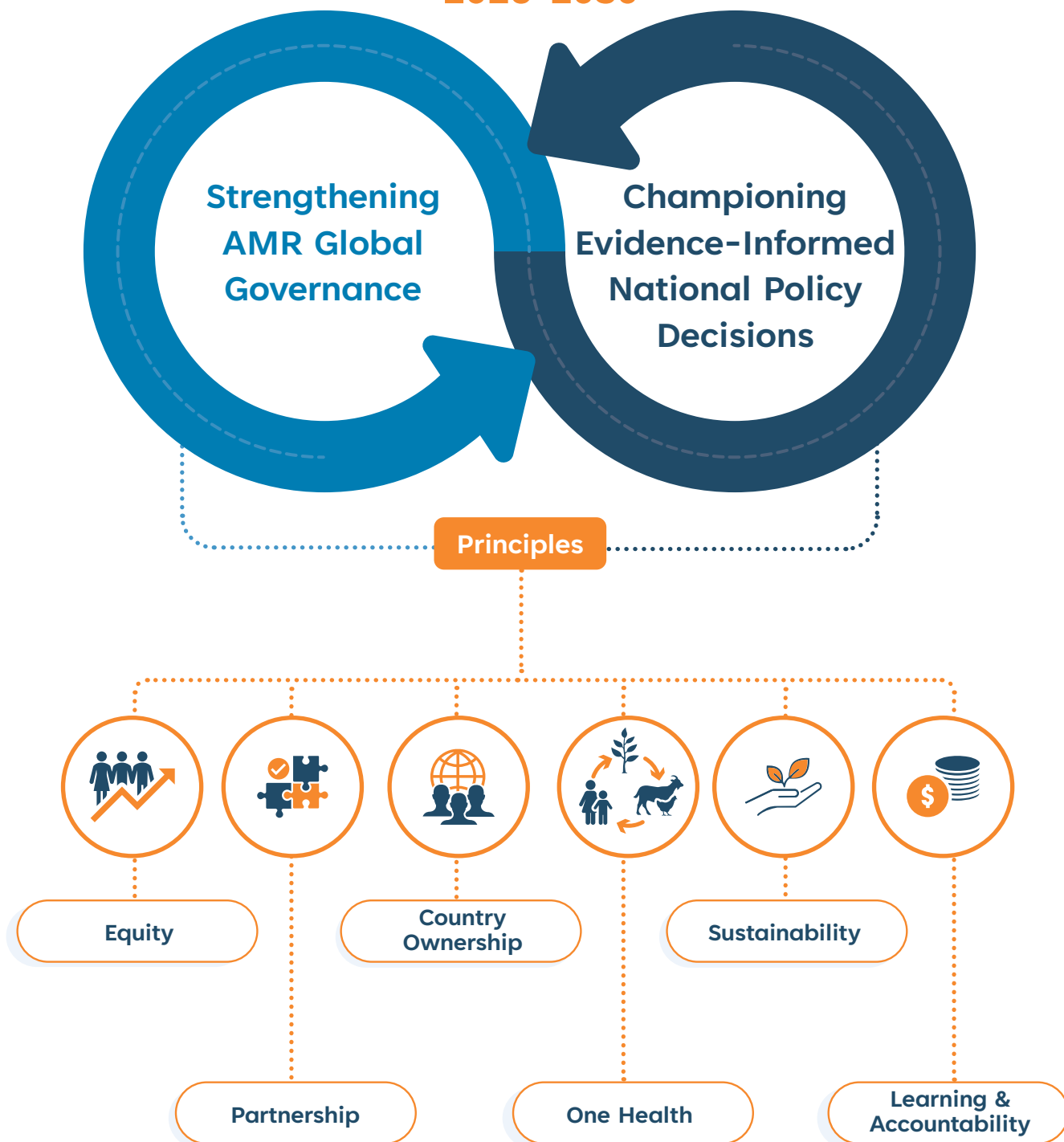
We will work with our partners to create practical tools that help translate research and global policy guidance into context-appropriate, sustainable, and feasible national-level action, stronger One Health governance, and effective implementation of NAPs.



In May 2026, participants from across Latin America gathered in Brasília for the AMR Policymaking Course, facilitated by the AMR Policy Accelerator.

Strategic Plan

2026–2030



STRENGTHENING AMR GLOBAL GOVERNANCE

The context of AMR global governance continues to evolve. The establishment of the IPEA and the new GAP-AMR will create new opportunities to provide normative guidance to support evidence-informed policy action at the country level.

Our focus will be on research and knowledge mobilization that informs the use of multisectoral, equitable, and policy-relevant evidence to support more effective governance across different country contexts and strengthens accountability for action. By contributing research, guidance, and tools, we will help global and national actors assess progress, identify priorities, build compelling

narratives, and maintain momentum toward the targets set out in the 2024 Political Declaration.

We believe that knowledge is a global public good, and should be used to inform better decisions, to make the world a healthier place. Over time we have built deep expertise in science-policy interfaces, including how evidence can be assessed, translated and used to support policy action. This work is especially important for AMR, where decisions must be informed by evidence across sectors and applied at the global, regional, national, and local levels.

Contributing to a Stronger IPEA

We work closely with those who can best act on our research by connecting evidence and knowledge users through our engagements with the Quadripartite Joint Secretariat on AMR, the AMR Multi-Stakeholder Partnership Platform, the World Organisation for Animal Health, and the World Health Organization.

Our focus on IPEA reflects our broader expertise in AMR global governance. We see IPEA as an essential part of a stronger AMR global governance system to guide more effective AMR responses globally.

2024

In the lead-up to the 2024 UNGA High-Level Meeting on AMR, we worked with our network to inform global discussions on IPEA. Our work explored what designs should be considered, and how different design choices could affect IPEA's legitimacy, relevance, and impact.



Our scoping review on science-policy interfaces informed the Lessons Learned for Antimicrobial Resistance from Previous International Science Panels conference held in Lagos, Nigeria. This research was shared at the World Health Assembly by the Center for Global Development.

We also engaged with the European Society of Clinical Microbiology and Infectious Diseases (ESCMID) and together, we proposed an approach and timeline for structuring IPEA's scientific program of work.

2025

2026

Our work with ESCMID, the International Network for AMR Social Science, IMPACT AMR and the wider AMR scientific community continues as we explore which priority topics are ready for assessments by IPEA. With our partners, we will continue to contribute evidence and strategic insight to help build an IPEA that strengthens global AMR governance and response.



CHAMPIONING EVIDENCE-INFORMED NATIONAL POLICY DECISIONS

National governments are responsible for turning global AMR commitments into tangible action. This requires clear priorities, strong coordination and collaboration across One Health sectors, and evidence to make decisions that reflect national contexts.

We will support this work by developing practical policy tools that help countries prioritize the appropriate initiatives, enhance governance, and advance their NAPs.

Building on the Smart Choice Process, we will work with national and regional partners to increase access to facilitated prioritization support tools that are applicable across country contexts. Integrating our One Health governance research, we will also develop new tools to help countries strengthen their governance structures and accountability pathways.

One of the Accelerator's features is supporting policymakers not only with evidence and tools but also with the training that promotes effective uptake. Our capacity strengthening work will continue and expand to support evidence-informed decision-making. Specifically, our flagship AMR Policymaking Course will be offered in various formats to support policymakers with practical skills, current research, and opportunities for peer learning and exchange.

Tools for Policymakers: The Development of the Smart Choice Process (SCP)

AMR NAPs can include hundreds of proposed interventions and activities making it difficult for policymakers to know where to focus limited resources and political attention. Country partners came to us with a clear challenge: AMR plans were becoming too broad, complex, and difficult to implement. In response, we developed the SCP.

The SCP integrates a structured methodology to help countries prioritize AMR interventions in a systematic, One Health-informed and context specific way. The SCP is grounded in rigorous research on prioritization, procedural fairness, evidence-informed decision making, and policy implementation. It recognizes that prioritization and equity considerations are necessary and consequential. Decisions about where to direct

resources can accelerate action, but they can also create unintended consequences if they are not inclusive, transparent, and grounded in country realities. For this reason, SCP was designed to help countries clarify what they are trying to achieve, whose voices need to be included, what evidence should inform decision-making, and how priorities can be owned and acted on.

From 2024 to 2025, we implemented and validated the SCP in nine countries in Africa, co-creating, learning and adapting the approach with partners in each setting. Through this work we gained insight into the practical challenges countries face in AMR governance, including One Health coordination, institutionalizing equity, mobilizing resources, and financing implementation. The value of this work is reflected in the WHO Regional Office for Africa's recommendation that countries use the SCP to prioritize AMR action.

We are now focused on expanding the reach and impact of the SCP. To support wider use, we partnered with WHO-EMRO to develop a facilitator training curriculum, with the first training held in Tunis in July 2026. This approach is designed to build regional capacity so trained facilitators can support countries to use SCP independently.

We continue to evaluate the impact of the SCP, including how it helps countries to focus their efforts, strengthens One Health collaboration, promotes equity, and contributes to the implementation of countries' priorities. These insights will guide ongoing improvement and support our efforts to build regional partnerships so that SCP can be adapted, delivered, and contribute to sustainable implementation of priorities in more countries over time.



Bridging the Global and the Local: One Health Governance

One Health governance is the integrated system of policies, laws, institutions, and coordinating mechanisms that enables countries to act across human, animal, plant, and environmental health. It is central to effective AMR action and is now reflected in a dedicated strategic objective in the revised GAP-AMR.

Through our research contributions to the WHO Collaborating Centre on the Global Governance of Antimicrobial Resistance, we have informed global reflection on what stronger One Health governance requires and how it can support more effective AMR responses.

Our work has shown there is no single model for effective One Health governance. While factors such as leadership, coordination, accountability, financing, and multisectoral coordination are important, the mechanisms that support them must consider national and local contexts. What works in one country may not work in another. This is why our research and policy tools are grounded in country realities and informed by our close engagement with partners.

We learn from our country partners, improving our understanding of national challenges and context-adapted solutions for strengthening One Health governance. We then integrate these learnings when we contribute to the development of global guidance. At the same time, we use these insights to better translate global commitments and guidance into practical approaches that countries can adapt and use.

In this way, our work creates a bridge between national context and global guidance, strengthening multisectoral collaboration and coordination at the national level to accelerate the translation of global guidance and commitments into national action.



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DELIVERING ON OUR STRATEGY

The Accelerator brings together a highly skilled and multidisciplinary team with experience across national governments, international organizations, academia, clinical and veterinary practice, and community organizations. Our collective expertise covers epidemiology, health science, implementation science, strategic communications, political science, public health, veterinary science, medical anthropology, gender and equity research, and One Health approaches.

Success for this strategy will be measured by the impact of our work. We will know we are succeeding when our research, tools, training, and convening efforts reach the right audiences, meet our partners' needs, and contribute to stronger, more equitable, evidence-informed AMR policy decisions. As a learning organization, we will regularly assess our reach, partner satisfaction, organizational effectiveness, and policy impact. This commitment to reflection and evaluation will help us adapt as the AMR landscape evolves, strengthen what works, and remain accountable to the lasting impact we seek to achieve.





Scan the QR code to learn more about the AMR Policy Accelerator



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